

Through an affiliate, TCI provides programming to the partnership for an administrative fee.

- **Knight-Ridder**

In March 1996, TCI entered into an agreement to purchase Knight-Ridder Cablevision, Inc.'s 50% partnership interests in TKR Cable Company and TKR Cable Partners, two general partnerships that TCI and Knight-Ridder had been 50/50 partners in for many years.

The first closing under this agreement took place in January 1997, when TCI acquired Knight-Ridder Cablevision, Inc.'s 50% partnership interest in TKR Cable Company, which operated cable systems in New York and New Jersey serving approximately 465,000 subscribers and passing approximately 653,000 homes on the closing date. Most of these systems were contributed to Cablevision in the transaction described above.

The second closing occurred in March 1998, when TCI acquired Knight-Ridder's 50% interest in TKR Cable Partners, which was a general partnership whose sole asset was a 30% limited partnership interest in TCI TKR Limited Partnership (with the balance of the TCI TKR Limited Partnership already owned by TCI). TCI TKR Limited Partnership in turn owned cable systems with approximately 923,000 subscribers and passing approximately 1,760,000 homes, in Kentucky, Texas, Florida, Alabama and Georgia, as of the closing. TCI subsequently contributed all of the Kentucky cable systems owned through this partnership to InterMedia Capital Partners VI, L.P. in a transaction described above.

- **Post-Newsweek Exchange**

On May 31, 1997, TCI exchanged cable systems in the Midwest for certain of Post-Newsweek's cable systems in California and Illinois. (TCI had a net loss of approximately 20,000 subscribers.) No interest was retained by either party in the systems exchanged.

- **TCA-TCI General Partnership**

In February 1998, TCI and TCA contributed systems in Texas, Louisiana and New Mexico to a general partnership which is managed by TCA (approximately 300,000 subscribers). In addition, the new partnership assumed some TCI debt (approximately \$250 million) and some TCA debt (approximately \$45 million). The partnership was designed to improve the efficiencies of the systems through clustering and to strengthen the ability of the systems to move to advanced services.

TCI has a 20% interest in the general partnership, while TCA has an 80% interest in the general partnership. The partnership agreement has a 25-year term.

As a general rule, after five years TCA has the right to purchase all of TCI's partnership interest. TCI, in turn has the right to sell to TCA all of its interests.

TCA has the right to manage the day-to-day operations of the general partnership for a fee. The general partnership is governed by a Partnership Committee with 5 members (TCA appoints 3 members, and TCI appoints 2 members). All decisions require majority vote except that the following require unanimous approval: fundamental change in business, significant purchase or sale of assets,

consolidation, merger, admission of a new partner, dissolution or bankruptcy, amendments to the partnership agreement, commencing or settling material non-ordinary course litigation, related party transactions on other than arms-length basis, redemption of ownership interests, and additional capital calls.

Through an affiliate, TCI provides programming to the partnership for an administrative fee.

- **U.S. Cable Group (Chicago)**

On July 3, 1997, TCI acquired, directly or indirectly, the 50% interest not previously owned by TCI in two US Cable partnerships owning and operating cable systems serving the Chicago metropolitan area, giving it 100% ownership of these systems which serve approximately 160,000 subscribers. The transaction was designed to expand TCI's local presence in the Chicago area.

#### **IV. THE COMMISSION SHOULD RELAX ITS ATTRIBUTION RULES GENERALLY.**

TCI believes that the Commission's attribution rules, in general, should be reformed given the dramatic expansion in video distribution outlets and the breadth and diversity of programming sources. These developments and others outlined above require less restrictive attribution criteria.

Generally, the Commission should:<sup>103</sup>

- Increase the attribution threshold for voting stock from 5 percent to 10 percent in order to increase regulated entities' access to capital and promote a high level of investment in the media business; and

---

<sup>103</sup> With respect to cable horizontal ownership, were the Commission to reject TCI's proposals for an operational control standard, or, in the alternative, a pro-rata attribution mechanism, at an absolute minimum the Commission should take the actions listed here.

- Only attribute stock interests held by institutional investors when they exceed 49 percent. The Commission's passive investor safeguards are more than adequate to ensure that passive investors operate in the public interest, and raising the passive investor attribution threshold will increase capital flow, thereby fueling growth and increased competition.

TCI did not support the Commission's proposed equity and/or debt plus attribution proposal in the broadcast context, nor does it here. In effect, this proposal is a means for the Commission to attribute interests with the potential to influence. For the reasons discussed above, such an approach is inappropriate. Also, as noted in a previous submission by TCI on the equity and/or debt plus proposal, there is little or no record evidence of any need for making debt and nonvoting equity interests attributable, especially in the cable context.

Similarly, the Commission should not extend the attribution rules to "program suppliers."<sup>104</sup> Before increasing regulation and imposing costs, the Commission should first determine that there is a need for such regulation. Moreover, the proposed equity and/or debt plus rule, including extension of the rule to "program suppliers," is imprecise and overinclusive because it would attribute interests that do not raise issues as to control of licensees, competition, or diversity. Attributing debt and nonvoting equity also will severely constrain access to capital at a time when the industry faces increasing costs from the transition to digital services and expanding competitive pressures. Small

---

<sup>104</sup> The Cable Attribution Notice fails to explain how the "equity and/or debt plus" proposal would work in the cable context.

media entities will be especially vulnerable as capital sources must make difficult decisions as to where to lend and invest given the expanded attribution rules.

Finally, costs for all entities subject to the attribution rules will be increased by the proposal because it would impose significant and ongoing implementation problems. The capital structure of many regulated companies is a moving target for legitimate and important business reasons, including the need to minimize the firm's overall cost-of-capital and maximize shareholder value (typically measured by the stock price).<sup>105</sup> For these reasons, the Commission should not adopt the equity and/or debt plus proposal.

---

<sup>105</sup>

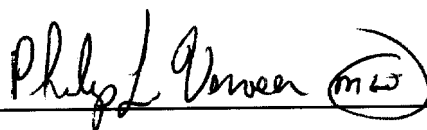
For a full discussion of TCI's objections to the equity and/or debt plus proposal and its views on relaxing the attribution rules generally, see TCI's 1997 Comments at 8-23.

**V. CONCLUSION.**

Based on the foregoing, TCI respectfully urges the Commission to relax the cable attribution thresholds consistent with the Comments herein.

Respectfully submitted,

**TELE-COMMUNICATIONS, INC.**

  
\_\_\_\_\_

Philip L. Verveer  
Michael G. Jones  
Jennifer A. Donaldson  
Angie Kronenberg

**WILLKIE FARR & GALLAGHER**  
Three Lafayette Centre  
1155 21st Street, N.W.  
Suite 600  
Washington, D.C. 20036-3384  
(202) 328-8000

Its Attorneys

August 14, 1998

66228.08



# **AN ECONOMIC ANALYSIS OF THE EFFECTS OF PARTIAL OWNERSHIP INTERESTS IN CABLE SYSTEMS**

Stanley M. Besen, Daniel P. O'Brien, and John R. Woodbury  
Charles River Associates Incorporated

Serge X. Moresi  
Department of Economics  
Georgetown University

August 14, 1998



## I. Summary and Conclusions

We have been asked to comment on whether the Federal Communications Commission's (FCC's) ownership attribution rules for cable system operators should be altered to account more precisely for the degree of control or influence of an investor in a cable system for purposes of determining compliance with the (currently stayed) horizontal ownership limit.<sup>1</sup> The FCC's current rules attribute all homes passed by cable systems to cable system investors having at least a 5% financial interest. This limit caps the number of homes passed by any single cable system operator to no more than 30% of all homes passed by cable systems.

The FCC's homes passed cap and attribution rules together are intended to prevent common ownership of cable systems that might harm competition or diversity. In a separate and contemporaneous proceeding, the Commission is soliciting comment on the appropriate horizontal limits on common cable ownership.<sup>2</sup> For purposes of this report, we take the cap on the number of effectively controlled homes passed (or subscribers) served by any cable system owner as given.<sup>3</sup> The question we address here is whether the current attribution rules are appropriate.

---

<sup>1</sup> Federal Communications Commission, Notice of Proposed Rulemaking In the Matter of Implementation of the Cable Television Consumer Protection and Competition Act of 1992: Review of the Commission's Cable Attribution Rules, CS Docket No. 98-82 (released June 26, 1998) ("Attribution Notice").

<sup>2</sup> Federal Communications Commission, Memorandum Opinion and Order on Reconsideration and Further Notice of Proposed Rulemaking In the Matter of Implementation of Section 11(c) of the Cable Television Consumer Protection and Competition Act of 1992: Horizontal Ownership Limits, MM Docket No. 92-264 (released June 26, 1998) ("Horizontal Notice").

<sup>3</sup> We address the appropriateness of the ownership cap in Stanley M. Besen and John R. Woodbury, "An Economic Analysis of the FCC's Cable Ownership Restrictions" ("CRA Ownership Report"), accompanying Comments of Tele-Communications, Inc. in response to the Horizontal Notice (submitted August 14, 1998).

We conclude that the Commission's current attribution rules should be modified to better reflect the nexus between the size of an ownership interest and the actual extent of influence or control conveyed by that interest. In particular, by effectively defining a controlling interest as a 5% ownership share, the rules classify many interests as attributable although they have no adverse consequences for competition or diversity. As a result, transactions that could benefit consumers may have been discouraged.

Our analysis also suggests that a higher, less restrictive attribution threshold would not increase significantly, if at all, the probability of consumer harm, would expand the sources of capital available to cable operators, and would permit the attainment of other efficiencies. There are two keys to understanding why the current rules are too restrictive.

First, it is important to distinguish among silent financial interests that convey no control, completely controlling interests, and interests that may provide partial control or "influence" over a cable system. Each of these types of interests have different implications for the appropriate level of attribution because each has different implications for possible competitive harm. Further, the effects of each type of interest vary by the type of competitive concern that is raised. Thus, the appropriate number of homes passed to attribute to a particular cable system investor depends upon the particular circumstances of the acquisition.

The current rules do not appear to recognize or appreciate any of these distinctions. The Notice, like the rules themselves, greatly understates the

complexities involved in determining the extent to which a particular financial interest is silent, partially controlling, or completely controlling and ignores the differences in the effects these different types of interests may have. Similarly, the rules treat all competitive concerns identically, thereby ignoring distinctions that may be important for evaluating the competitive effects of any particular financial interest.

Although the analytical complexity of assessing the competitive implications of a financial interest suggests that a case-by-case approach may be the best substitute for the current rules, the administrative costs of this approach for the Commission and investors may be substantial. Our analysis indicates that any administratively simpler approach to attribution should create a more permissive environment for the acquisition of partial financial interests. In particular, even the acquisition of a large minority ownership interest that results in complete control may not impede the attainment of the Commission's policy goals. In addition, the most important competitive issue usually raised by partial financial interests—a potential reduction in competition among rivals in output markets—does not arise when cable systems take an interest in each other. Whatever set of attribution rules is ultimately adopted by the Commission for the cable industry, those rules should be more lenient than those for the broadcast industry where the rules must account for the fact that broadcast stations in the same local market compete with each for advertisers and viewers.

Second, the current rules likely discourage investments in cable systems that benefit consumers by artificially limiting the sources of capital available to

cable systems. They may also discourage practices that better align the incentives of cable systems and their input suppliers.

Section II addresses the distinction among financial interests and shows how the horizontal and vertical competitive effects generally depend on the type of interest and competitive concern considered. Section III illustrates how even large financial interests can be competitively innocuous. Section IV discusses the benefits that can flow from a more permissive attribution rule.

## **II. Distinguishing Among the Types of Financial Interests Is Necessary for An Evaluation of the FCC's Competitive Concerns**

In determining compliance with the homes passed cap, the attribution rules prescribe how a cable operator should "count" its homes passed. Generally speaking, if a particular entity has an ownership interest of 5% or greater in a cable system, all of the homes passed by that cable system are "counted" as homes passed by the investor. The most important exception to this rule occurs if another investor has at least a 50% ownership share in the system, in which case the homes passed are not counted when determining compliance with the cap.

The Commission's articulated rationale for the subscriber cap and the attribution rules, which have been stated in numerous proceedings, is that excessive concentration in cable could harm competition in three ways. First, the Commission has expressed concern that concentration in cable could allow cable operators to exert monopsony power over cable programmers, leading to reduced prices for program services. Under this argument, increased common ownership of cable systems may permit the cable operator, unilaterally or in

coordination with other large cable operators, to bargain for lower program prices. Cable subscribers are harmed by this behavior if the effect of lower program prices is to reduce the quantity or the quality of program services.

Second, the Commission has expressed concern that common ownership of cable systems may impair diversity. One interpretation of this concern is that there will be excessive concentration in the “marketplace of ideas.” Another is that commonly-owned systems will be programmed in a way that does not maximize the profits of the owner, but instead “slants” the carriage of services towards those consistent with a particular point of view.

Third, the Commission has expressed concern that common ownership among cable systems with programming interests could give an investor an increased incentive and ability to foreclose rival program services. For example, by acquiring an ownership interest in a cable system, an investor that also has programming interests may wield sufficient control or influence to induce the cable system to deny carriage to the investor’s programming rivals.

In evaluating the implications of these concerns for purposes of the attribution rules, it is important to distinguish the financial interest the investor has in a firm—roughly speaking, the share of the firm’s profits that are due the investor—and the control over the behavior of the firm conveyed by the financial interest. Specifically, the implications of a financial interest for the Commission’s competitive concerns depend upon whether the financial interest conveys control over the behavior of the firm. In addition, they depend on the size of the financial interest, the competitive significance of the investor, and the competitive

significance of the firm in which the investment has been made (the "acquired" firm).

A. An Interest Resulting in Complete Control of the Firm

If an entity acquires an ownership interest in a cable operator that effectively permits it to control the operator, an argument might be made that the attribution rules should ascribe all of the households of the acquired cable system to the investing entity. However, the incentives for the investor to take actions that may benefit the acquired firm can be less than under a complete merger because the investor has less than a 100% share of the profits of the acquired firm. Thus, even in this case, one might want to attribute less than 100% of the acquired system's households to the investor, although a full competitive analysis would be required before such a conclusion could be reached.

At the same time, however, a rule that fully attributes the homes passed by an acquired cable system only if the investing entity has a majority interest may be too lenient. For example, if ownership is sufficiently dispersed, an investor may have control even with a minority ownership interest.

B. A Silent Financial Ownership Interest

A silent financial ownership interest in a cable system is one that does not afford the investor any control or influence over the management of the acquired system.<sup>4</sup> Thus, although the investor may alter its own behavior as a result of the

---

<sup>4</sup> The absence of control in a silent financial interest implies that the interest does not directly alter the incentives of the acquired system's management and therefore does not have a direct effect on diversity.

acquisition of the interest, but it cannot directly affect the behavior of the acquired system. While silent financial interests tend to be small interests, even a large interest can be silent if it is accompanied by (for example) binding commitments to insulate management from control by the investor.

#### C. Ownership Interests Conveying Partial Control or Influence

Finally, managers may respond to owners with large financial interests by accounting for the effects of their managerial decisions on the profits of those owners even if the owners do not exercise direct control over the cable system. For example, managers may believe that their job security or compensation is at risk if they take actions that adversely affect the profits of one or more owners with large financial interests. In this example, control of the firm is partial, because the extent of control of any individual owner depends on the magnitude of its interest, the magnitude of the interests of other large investors, and the source of profits of other large investors. Control of the firm is indirect, because it relies on managers having the incentives to serve the interests of large investors without explicit direction. However, partial control may be limited by the threat of shareholder suits that might arise if the managers must trade off gains to some shareholders against losses to others. The more conflicting the ownership interests, the more likely management is to focus on maximizing the value of the firm as a stand-alone entity.

#### D. Distinguishing Among Interests That Convey Silent, Complete, and Partial Control

There is a spectrum of financial interests, ranging from those that are completely silent to those that result in complete control and there is no simple

way to distinguish among them. An investor with a 51% ownership interest may lack effective control over the system because, e.g. there are covenants that insulate the system's management. In addition, if the majority owner were to take actions that increased its profits at the expense of other investors in the system, the directors of the acquired system may be subject to shareholder suits for violating their fiduciary responsibilities to other shareholders. The threat of such suits may limit even the effective control of an investor with a majority interest.

Whether a minority financial interest is controlling or silent requires additional scrutiny, such as an evaluation of size and significance of other shareholder interests, the composition and terms of the Board of Directors, identification of who has responsibility for hiring, firing and compensating management, and identification of covenants that restrict control. The power of a large minority shareholder may be limited by other large minority shareholders, or by a coalition of smaller shareholders.<sup>5</sup> Thus, in many circumstances, the size of the financial interest will be a highly imprecise indicator of the extent to which the financial interest conveys control.

If one could establish that a particular financial interest by one investor in a cable system conveyed complete control, then one might attribute the homes passed by that cable system to the investor. One would then evaluate the

---

<sup>5</sup> One way to measure the voting power of an owner is the Shapley Value Power Index. In this index, the voting power of any owner depends on the extent to which that owner's vote is crucial to attaining the preferred outcome of the owner. Using this index, it is often the case that an owner's voting power is diluted as the concentration of ownership among other owners increases. For a discussion, see L.S. Shapely, "A Value for N-Person Games," Annals of Mathematics Studies (1964). Some applications of the Shapely Value to voting can be found in G. Owen, Game Theory (1982), pp.197-198.



competitive significance of the financial interest by a competitive effects analysis. Of course, the Commission's abbreviated approach asks only whether control over this particular system results in the owner exceeding the homes passed cap.

The task of ascertaining competitive significance is more difficult for financial interests that are silent or convey partial control. How to attribute the households passed by the cable system in instances of less than complete control ultimately cannot be divorced from an evaluation of the competitive effects of the financial interest in question. Indeed, the correct attribution rule depends in part upon the potential competitive problem of concern, among many other factors. We explain below the considerations involved in addressing the significance of a financial interest when the investor and the acquired firm are horizontal rivals. We then consider the factors required for the evaluation of the competitive significance of a financial interest when there is a vertical relationship between the investor and the acquired firm.

#### E. Evaluating the Competitive Significance of a Financial Interest When the Firms are Horizontal Rivals

Consider a circumstance in which an investor acquires a minority ownership interest that conveys less than complete control. If the acquired firm and the investor compete for customers, i.e., they are horizontal rivals, then the intensity of price competition may be reduced (ignoring entry, the effect of other competitors, and other relevant market responses that may affect price competition). This occurs because if the investor competes less aggressively,

the profits of the acquired firm will rise and the investor shares in the higher profits by virtue of its financial interests. In addition, if the interest conveys some control, the acquired firm will also compete less aggressively, further increasing the profits of its investor.

The extent to which these incentives actually manifest themselves in reduced competition depends on a number of factors. A higher financial interest in the acquired firm yields a larger incentive to compete less aggressively (because the acquirer captures a greater share of the higher profits experienced by the acquired firm). The larger is the market share of the acquired firm, the greater is the increase in the profits of the acquired firm when the investing firm competes less aggressively. The greater is the market share of the investor, the greater is its profit when the acquired firm competes less aggressively. The greater the control conveyed by the financial interest, the larger will be the effects on suppressing competition. The more aligned are the interests of other owners, the larger may be the anticompetitive effect from the financial interest. For example, in the case of partial control, if other minority investors with partial control are also rivals of the acquired firm, the price effects will be increased because all investors benefit from reduced price competition.

Thus, in the specific case of one firm acquiring a financial interest in a horizontal rival, the direction of the competitive effects is clear—there will be less price competition. But whether or not the magnitude of the effect is empirically important depends on these other factors, as well as the competitive role of other rivals, entry, etc.

In an ideal world, determining whether a large financial interest has the potential for significant adverse competitive effects would be addressed on a case-by-case basis. However, if attribution rules are to be used, they should attribute a larger number of households to a cable system investor when the potential consumer harm is greater than when it is smaller. But that determination cannot be made without first evaluating the potential for harm. Indeed, as we illustrate below, the existing rules may permit less competitive transactions while proscribing more competitive ones. Thus, in terms of the likely competitive effects of the financial interest, there is no simple attribution rule that can capture the extent to which any particular financial interest would have the same competitive impact as completely controlling the acquired cable system.

F. Evaluating the Competitive Significance of a Financial Interest When the Firms Are in a Vertical Relationship

Assessing the competitive significance of a financial interest in vertical transactions is at least as complicated as the evaluation in the horizontal case. In this section, we consider two cases that illustrate those complications. In the first case, a cable operator with financial interests in a programming service acquires an interest in another cable system. The potential competitive issue is whether the acquisition increases the ability or incentive of the integrated cable operator to foreclose program services that rival its affiliated service.

In the second case, a cable operator with no program interests acquires an interest in another cable operator affiliated with a program service. The potential competitive issue here is whether the investing operator has an

incentive to foreclose rivals to the service with whom the investing operator has become indirectly affiliated.

Consider the first case. Suppose a cable operator with ownership interests in one or more program services acquires a financial interest in a cable system. If the interest conveys some degree of control over the acquired cable system, it may increase the ability of the investor to deny or reduce access to the acquired system by rivals of the investor's program services. The extent to which this is true depends upon (among other things) the magnitude of the ownership interest, the share of total subscribers accounted for by the investor, the share of total subscribers accounted for by the acquired system, and the extent of control conveyed.

Denying access may permit the investor to raise the price of its own program services. The extent to which this can occur depends on (among other things) the effect of the increased foreclosure on the competitive strength of the rival and on the strength of the competition from other program services.

However, the incentive to foreclose may also fall through the acquisition of a financial interest by one cable operator in another. For example, suppose the acquiring operator has only a partial ownership interest in programming. If foreclosure results in higher prices for the owned program services, the investor will experience higher programming costs for its cable subscribers and share in the higher costs experienced by the acquired cable operator. If the share of subscribers accounted for by the investor is large relative to its profit share in the programming service, the higher programming costs incurred by the investor may

exceed its program service profits. In this case, the financial interest may reduce the incentive to foreclose.

As another example, if subscribers to the acquired cable systems place a high value on the rival service, the denial of access to the rival service may result in losses to the investor as subscribers terminate their cable service. Thus, even if it increases the investor's ability to foreclose, the acquisition of a financial interest may not increase the incentive to foreclose, depending upon the additional profits from denying access as compared to the additional subscriber losses experienced through the investor's financial interest in the acquired system.

Note that if the financial interest is silent, the investor's ability and incentive to foreclose services that rival its own falls. This occurs because an increase in the price of the investor's service reduces the profits of the acquired cable system because the acquired system must pay higher program prices and the investor bears a portion of the reduction through its ownership interest.

If the acquired operator has an interest in a program service, the investor could deny the service's rivals access to its systems, thereby permitting the acquired operator's service to raise its prices. If the interest is silent, the investor shares in the additional profits earned by the service while bearing all of the subscriber losses from carriage denial.<sup>6</sup> If the interest conveys some control over the acquired system, the extent of foreclosure may increase if the acquired

---

<sup>6</sup> If foreclosure were the purpose of the acquisition of the silent financial interest, the investor could bypass the rules by taking an interest in the program service directly, rather than purchasing a financial interest in a cable operator with an interest in the service. In the context of vertical foreclosure, therefore silent financial interests should be completely non-attributable.

operator is induced to deny the rivals access to the acquired operator's systems. While the gains to the program service may increase as a result, the costs of the foreclosure strategy to the investor (increased subscriber losses and higher program service fees) will also increase.

As with the horizontal concerns, whether the acquisition of a financial interest raises vertical concerns can be determined only on a case-by-case basis, depending as it does on whether the interest is silent or (partially or completely) controlling, on the additional profits gained by foreclosure, and on the losses experienced as a result of foreclosure.

#### G. Summary

Distinguishing among silent financial interests, partially controlling interests, and completely controlling interests is important in identifying the likely competitive consequences of a partial ownership interest. However, the only way to make such a distinction is on a case-by-case basis. Moreover, for acquisitions that do not result in complete control, choosing how many of the acquired systems' households should be attributed to the investor cannot be divorced from the competitive consequences of the particular financial interest. In addition to the size of the interest, these consequences depend generally upon whether the relationship between the investor and the acquired firm is horizontal or vertical, and whether the financial interest is silent. These determinations, too, are most accurately made on a case-by-case basis.

The current FCC rules do not appear to account for these considerations. A financial interest of 5% in a cable system is treated as equivalent to complete

control. Yet, if the 5% is a silent interest or one conveying partial control, the extent of control will be much smaller, and the competitive effects will tend to be lower than if there were complete control.

Moreover, the precise competitive effects of any financial interest, and therefore the level of attribution that reflects the potential for competitive harm, depend upon the characteristics of the investor, the characteristics of the acquired firm, and whether the investor has a vertical or horizontal relationship with the acquired firm, in addition to the size of the interest. Thus, for example, the effects of a 5% financial interest, and therefore its treatment for attribution purposes, will depend on whether the investor is affiliated with a program service. By contrast, the current rules attribute all interests of 5% or more regardless of the circumstances.

Finally, the rules treat a 5% interest as equivalent to a 100% financial interest, but ignore smaller interests completely. In reality, of course, a 5% interest is likely to have the about the same competitive effects as a 4.9% interest, and the effect of both is likely to be far different from that of a 100% interest.

While our analysis suggests that a case-by-case approach is most likely to distinguish financial interests with benign competitive effects from those with adverse competitive consequences, that approach is likely to be administratively costly for both the Commission and investors, and therefore would discourage investment in cable systems. The analysis in the next section discusses why the competitive risks of partial financial interests may be small, and why, if the

Commission is to adopt attribution rules, they should be more permissive than the current rules.

### **III. The Current Cable Attribution Rules are Too Restrictive**

The previous section outlined the complexity of evaluating the competitive effects of any particular financial interest, and therefore the difficulty of fashioning simple attribution rules that mirror that complexity. In this section, we describe why attribution thresholds considerably more lenient than the current rules are not likely to result in anticompetitive harm. First, we explain why the attribution rules used in broadcasting should not be used as a benchmark for the cable industry. Second, we illustrate how even very large financial interests in a horizontal competitor may not harm consumers. Third, we illustrate how even very large financial interests between firms in vertical relationships may not harm consumers.

#### **A. The Cable Attribution Rules Should be Less Restrictive Than The Attribution Rules In Broadcasting**

In the Cable Attribution Notice, the Commission seeks comment on “whether any relevant differences exist between the cable and broadcasting industries that would support a distinct cable attribution standard...to ensure competition and diversity.”<sup>7</sup> An economic case can be made that the attribution rules for the cable industry should be less restrictive than those for broadcasting.

The broadcast attribution rules are intended to prevent the acquisition of financial interests that might harm competition and diversity in both local

---

<sup>7</sup> Attribution Notice, paragraph 13.



broadcast markets, where stations compete for viewers and advertisers, and in the national reach of broadcast station groups.<sup>8</sup> The Commission is concerned about local broadcast market competition because if one broadcast station acquires a silent financial interest in a rival broadcast station in the same geographic area, the investing station may have a reduced incentive to compete for advertisers and viewers. This is because some of the advertisers and viewers who would switch to the investing station if it lowered advertising rates or improved programming will be drawn from the acquired station. Because the investing station shares in the profits of the acquired station by virtue of its financial interest, its incentives to compete with that station are thereby reduced. Of course, the magnitude of this effect depends upon the particular competitive circumstances in which the two stations operate, e.g., it is likely to be more important if there are few competing stations, and it may be more significant if the interest conveys partial or complete control.

The potential for reduced competition in local markets is not relevant to cable. Because cable operators rarely compete with each other for subscribers, there is no possibility that the acquisition of any interest in another cable system will reduce the degree of competition among the systems for subscribers or for local advertisers. Thus, there is no risk that the investment of one cable system in another will result in higher prices to subscribers and advertisers as a

---

<sup>8</sup> The concerns addressed by the broadcasting rules are in Federal Communications Commission, Further Notice of Proposed Rulemaking In the Matter of Review of the Commission's Regulations Governing Television Broadcasting, MM Docket No. 91-211 (released January 17, 1995)